

Month: June 2011											
Director	Cumulative to Date			Year							
	Budget	Actual	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000			
Children's Services											
Director of Children's Services	44	9	(35)	176	176	0		0	Green	L	
AD Children's Services Operations	348	55	(293)	1,391	1,391	0		0	Green	L	
Child Protection and Children In Care	2,274	2,414	140	9,096	9,278	182		182	Amber	H	Needs led, impact of OFSTED report and use of Agency staff
Children with Disabilities Service	850	468	(381)	3,398	3,268	(130)		(130)	Green	L	
Health	15	(31)	(46)	61	61	0		0	Green	L	
Quality Assurance CRS	271	279	8	1,084	1,075	(9)		(9)	Green	L	
Fostering & Adoption Service	1,229	1,253	24	4,917	4,939	22		22	Green	L	
Local Safeguarding Children's Board	17	(18)	(35)	66	72	6		6	Amber	L	
Early Intervention and Prevention	108	(385)	(493)	430	267	(163)		(163)	Green	L	
Sub Total Children's Services Operations	5,111	4,034	(1,077)	20,444	20,351	(93)	0	(93)	Green	H	
AD Learning and Strategic Commissioning	288	103	(185)	1,151	1,151	0		0	Green	L	
Children's Services Commissioning	97	77	(20)	387	387	0		0	Green	L	
Youth Service	264	149	(115)	1,057	1,092	35	(37)	(2)	Green	M	Complete service re-design and a move to a mainly commissioned service
School Support	537	649	112	2,148	2,145	(3)	24	21	Green	H	Needs led with children placed on out of county placements. Pupil Referral Unit recommissioned.
Other School Budgets	0	0	0	0	0	0		0	Green	L	
Partnerships and Workforce Development	186	(60)	(246)	744	581	(162)	(2)	(164)	Amber	L	
School Improvement	383	255	(128)	1,534	1,534	0	(1)	(1)	Green	L	
Standards Fund	0	1	1	0	0	0	(1)	(1)	Green	L	
Music Service	68	140	72	272	280	8		8	Amber	H	Rise in fees impacting ability to recover full cost / disaggregation of shared service
School Organisation & Capital Planning	380	332	(49)	1,522	1,433	(88)		(88)	Green	L	
Sub Total Learning & Strategic Commissioning	2,203	1,646	(557)	8,814	8,603	(210)	(16)	(226)	Green	L	
Director Children's Services (excl Transport & Schools)	7,358	5,689	(1,669)	29,434	29,131	(303)	(16)	(318)	Green	L	

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	£000	£000	£000	£000	£000	£000	£000	£000			
JSCS - Transport SEN	931	943	12	3,776	4,176	400		400	Red	H	Cross cutting efficiencies which are at risk
JSCS - Transport CWD	19	19	(1)	79	79	0		0	Green	H	Cross cutting efficiencies which are at risk
JSCS - Transport Looked After Children	59	56	(3)	240	240	0		0	Green	H	Cross cutting efficiencies which are at risk
JSCS - Mainstream Transport	949	964	15	3,859	3,865	5		5	Green	H	Cross cutting efficiencies which are at risk
Joint School Commissioning Service (Transport)	1,958	1,982	24	7,955	8,360	405	0	405	Amber	H	
Sub Total Children's Services (excluding Schools)	9,317	7,671	(1,645)	37,388	37,491	102	(16)	87	Green	H	
DSG Contribution to Central Support	(454)	(454)	(0)	(1,817)	(1,817)	0		0	Green	L	
Director Children's Services (excl Schools)	8,862	7,217	(1,645)	35,571	35,673	102	(16)	87	Green	L	
Individual Schools Budget (ISB)	38,908	38,908	0	155,633	155,633	0		0	Green	L	
Supported by: YPLA	(3,407)	(3,407)	(0)	(13,627)	(13,627)	(0)		(0)	Green	L	
DSG	(35,502)	(35,502)	0	(142,006)	(142,006)	0	0	0	Green	L	
Sub Total Schools	0	0	(0)	0	(0)	(0)	0	(0)	Green	L	
Total Director of Children's Services	8,862	7,217	(1,645)	35,571	35,673	102	(16)	87	Green	H	
Net Forecast Outturn				35,658							

Revenue Subjective analysis June 2011 - Forecast Outturn										
Expenditure Type	Staffing costs	Premises and Transport	Supplies and Services	Third Party & Transfer Payments	Other	Gross Costs	Income	Grants	Total Income	Net Costs
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Director										
Social Care Health and Housing	17,704	649	3,470	66,804	18	88,644	-320	31,391	31,071	57,573
Children's Services	23,808	9,277	28,540	9,352		70,977	8,981	26,322	35,303	35,674
Sustainable Communities	21,587	2,567	7,934	29,977	80	62,145	8,598	2,412	11,010	51,135
Customer and Shared Services	20,835	3,601	9,586	858	70,011	104,891	80,871	1,886	82,757	22,134
Office of the Chief Executive	2,526	22	1,928	8		4,483	63	172	235	4,248
Contingency and Reserves			1,624		1,017	2,641		1,803	1,803	838
Corporate Costs	3,080	5	-321		11,535	14,299	1,918	393	2,311	11,989
Total Excluding Schools	89,539	16,122	52,761	106,998	82,661	348,082	100,111	64,379	164,490	183,592

Notes:

Supplies and services * Equipment, Furniture and Materials, Professional Services, Communication and Computing, Conference Expenses, Grants and Subscriptions

Third Party Payments * Other Government/Local Government Agencies, Payments to contractors

Other * Capital Financing, Rent rebates and allowances, Reserves

Targeted Efficiency Savings Monitoring - Summary

Month: June 2011 Updated on: 05/07/11

Service Area	2011/12 Budget £m	Comments (please include here explanations around the current status of the efficiency i.e why it is or is not on target and the full year implications)	Month			Year to date			Full Year		
			Budget £m	Actual £m	Variance	Budget £m	Actual £m	Variance	Budget £m	Forecast £m	Variance
EFFICIENCIES											
CS4 CSO - Special Educational Needs.	0.128	Disaggregation of shared services	0.011	0.011	0.000	0.032	0.032	0.000	0.128	0.128	0.000
CS5 CSO - Remodel the Youth Service.	1.898	Youth Service - staff leaving up to 30th June 2011	0.158	0.088	(0.070)	0.475	0.265	(0.210)	1.898	1.898	0.000
CS8 CSO Parenting Support.	0.100	New structure to release savings	0.008	0.008	0.000	0.025	0.025	0.000	0.100	0.100	0.000
CS9a Music Service	0.159	disag of shared service and moveto new delivery	0.013	0.013	0.000	0.040	0.040	0.000	0.159	0.151	(0.008)
CS1 Reduction of posts at Head of Service level and in the Learning and Commissioning services part of the directorate	0.915	New structure to release savings	0.076	0.086	0.010	0.229	0.139	(0.090)	0.915	0.915	0.000
CS2 CSO - Education Welfare.	0.200	New structure to release savings	0.017	0.017	0.000	0.050	0.050	0.000	0.200	0.200	0.000
CS3 CSO - Removal of processes that support regulatory activity.	0.100	New structure to release savings	0.008	0.008	0.000	0.025	0.025	0.000	0.100	0.100	0.000
CS6 CSO - Strategic Commissioning of social care placements and interventions.	0.230	Will be met to changes to strategic commissioning and driving down contract costs	0.019	0.019	0.000	0.057	0.058	0.000	0.230	0.230	0.000
CS7 L&SC - Workforce Strategy	0.100	New structure to release savings	0.008	0.008	0.000	0.025	0.025	0.000	0.100	0.100	0.000
Senior Management review	0.050	Last years Senior Management Review - final 2 months of savings	0.004	0.004	0.000	0.012	0.013	0.000	0.050	0.050	0.000
SUB TOTAL	3.880		0.323	0.263	(0.060)	0.970	0.670	(0.300)	3.880	3.872	(0.008)
CROSS CUTTING EFFICIENCIES											
Transport - Childrens Services	1.054	Review of all transport services to children to protect most vulnerable.	0.088	0.054	(0.033)	0.263	0.163	(0.100)	1.054	0.654	(0.400)
Procurement	0.037	Reduce spend on Agency staff and other misc initiatives	0.003	0.003	0.000	0.009	0.009	0.000	0.037	0.037	0.000
SUB TOTAL	1.091		0.091	0.058	(0.033)	0.273	0.173	(0.100)	1.091	0.691	(0.400)
TOTAL	4.971		0.414	0.321	(0.093)	1.243	0.843	(0.400)	4.971	4.563	(0.408)

Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:

Children's Services - the CS efficiency target for 2011/12 is £4.971M (including Cross Cutting efficiencies – Transport £1.054M and Procurement £0.037M).

Since the commencement of 2011/2012 financial year progress has been made in all CS efficiencies.

– Youth £1.898M (the largest 2011/2012 efficiency across the council) – the late implementation of arrangements on the new commissioned service and additional resource required for the Big Society agenda have led to a pressure of £475K. This will be mitigated by grant money held for this purpose.

– Reduction of Posts £915K – delay in release of some staff through redundancy to ensure continuity of statutory duties will result in a pressure of £100K to be mitigated by grant money held for this purpose.

– Music Service £159K – this shared service is currently going through a disaggregation process, due for completion at the end of June 2011. Identified pressures will be mitigated by grant money held for this purpose. An £8K shortfall has been identified in June.

– Transport (Cross Cutting) £1.054M – the methodology and assumptions made in the identification of savings are being worked through to ascertain deliverability in 2011/2012. The current view is that there is a potential £

Appendix C

Earmarked Reserves -

Description	Opening Balance 2011/12	Increase in reserves	Spend against reserves	Release of reserves	Proposed Closing Balance 2011/12
	£000	£000	£000	£000	£000
Children's Services Reserves					
School Forum	4				4
School Specific Contingency	1,062				1,062
	1,066	0	0	0	1,066
School Reserves					
Revenue 3030050	10,552				10,552
Capital 3030033	4,423				4,423
	14,975	0	0	0	14,975
GRAND TOTAL	16,041	0	0	0	16,041

Children's Services Aged Debt as at 30th June 2011

DATE	NAME OF ACCOUNT	Invoice Number	Amount
05/01/2010	OTHER LA	7010023894	£ 35,837.50
17/03/10	OTHER LA	7010032739	£ 18,683.70
19/03/10	NHS	7010032882	£ 17,266.00
26/03/10	OTHER LA	7010033320	£ 35,851.00
23/02/11	SCHOOL	7010068715	£ 16,508.25
24/03/11	OTHER LA	7010071145	£ 11,989.40
30/03/11	OTHER LA	7010071605	£ 14,451.80
30/03/11	SCHOOL	7010071593	£ 135,637.59
12/04/11	OTHER LA	7010073347	£ 59,570.33
21/04/11	OTHER LA	7010073570	£ 1,152,373.10
06/05/11	OTHER LA	7010074411	£ 35,783.19
16/05/11	OTHER LA	7010074821	£ 55,000.00
16/05/11	OTHER	7010074823	£ 13,317.00
27/05/11	OTHER	7010078521	£ 29,129.26
27/05/11	SCHOOL	7010078523	£ 18,792.00
01/06/11	OTHER LA	7010079080	£ 51,983.43
06/06/11	OTHER LA	7010079830	£ 28,245.72
07/06/11	OTHER LA	7010079968	£ 92,592.03
08/06/11	OTHER LA	7010080039	£ 10,000.00
09/06/11	NHS	7010080134	£ 84,300.00
13/06/11	SCHOOL	7010080273	£ 68,893.33
13/06/11	SCHOOL	7010080274	£ 77,493.33
13/06/11	SCHOOL	7010080275	£ 41,535.83
17/06/11	OTHER LA	7010080753	£ 25,162.43
17/06/11	OTHER	7010080965	£ 11,750.00
28/06/11	OTHER LA	7010082108	£ 25,365.11
28/06/11	NHS	7010082112	£ 73,549.00
01/07/11	OTHER LA	7010082204	£ 10,248.00

£ 2,251,308.33

Summary

Other LA's	£ 1,663,136.74
NHS	£ 175,115.00
Schools	£ 358,860.33
Other	£ 54,196.26
	£ 2,251,308.33
	£ -